

Objection Deadline: February 18, 2022 @ 12:00 p.m. (ET)

UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF NEW YORK

In re:

PURDUE PHARMA L.P., *et al.*,¹

Debtors.

Chapter 11

Case No. 19-23649 (RDD)

(Jointly Administered)

**TWENTY-EIGHTH MONTHLY FEE STATEMENT OF ALIXPARTNERS, LLP,
FINANCIAL ADVISOR TO THE CHAPTER 11 DEBTORS, FOR
ALLOWANCE OF COMPENSATION FOR PROFESSIONAL
SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES
FOR THE PERIOD OF DECEMBER 1, 2021 THROUGH DECEMBER 31, 2021**

Name of Applicant:	ALIXPARTNERS, LLP	
Applicant's Role in Case:	Financial Advisor to the Chapter 11 Debtors	
Date Order of Employment Signed:	November 21, 2019 [Docket No. 528], <i>Nunc Pro Tunc</i> to September 15, 2019	
Time period covered by this statement:	Beginning of Period	End of Period
	December 1, 2021	December 31, 2021
Summary of Total Fees and Expenses Requested:		
Total fees requested in this statement:	\$257,468.00 (80% of \$321,835.00)	
Total expenses requested in this statement:	\$78,643.20	
Total fees and expenses requested in this statement:	\$336,111.20	
This is a(n): <input checked="" type="checkbox"/> Monthly Application <input type="checkbox"/> Interim Application <input type="checkbox"/> Final Application		

¹ The Debtors in these cases, along with the last four digits of each Debtor's registration number in the applicable jurisdiction, are as follows: Purdue Pharma L.P. (7484), Purdue Pharma Inc. (7486), Purdue Transdermal Technologies L.P. (1868), Purdue Pharma Manufacturing L.P. (3821), Purdue Pharmaceuticals L.P. (0034), Imbrum Therapeutics L.P. (8810), Adlon Therapeutics L.P. (6745), Greenfield BioVentures L.P. (6150), Seven Seas Hill Corp. (4591), Ophir Green Corp. (4594), Purdue Pharma of Puerto Rico (3925), Avrio Health L.P. (4140), Purdue Pharmaceutical Products L.P. (3902), Purdue Neuroscience Company (4712), Nayatt Cove Lifescience Inc. (7805), Button Land L.P. (7502), Rhodes Associates L.P. (N/A), Paul Land Inc. (7425), Quidnick Land L.P. (7584), Rhodes Pharmaceuticals L.P. (6166), Rhodes Technologies (7143), UDF LP (0495), SVC Pharma LP (5717) and SVC Pharma Inc. (4014). The Debtors' corporate headquarters is located at One Stamford Forum, 201 Tresser Boulevard, Stamford, CT 06901.

ALIXPARTNERS, LLP

**SUMMARY OF HOURS AND FEES BY PROFESSIONAL
FOR THE PERIOD DECEMBER 1, 2021 THROUGH DECEMBER 31, 2021**

PROFESSIONAL	TITLE	RATE	HOURS	FEES
Lisa Donahue	Managing Director	\$1,295	21.9	\$ 28,360.50
Jesse DelConte	Managing Director	\$1,055	75.8	\$ 79,969.00
Kevin M McCafferty	Director	\$980	1.6	\$ 1,568.00
Gabe J Koch	Director	\$865	7.3	\$ 6,314.50
Jamey Hamilton	Director	\$865	1.2	\$ 1,038.00
Harsimrat Bhattal	Director	\$865	73.5	\$ 63,577.50
Sam K Lemack	Senior Vice President	\$665	88.7	\$ 58,985.50
Emilia V Kanazireva	Senior Vice President	\$665	5.6	\$ 3,724.00
Laurie Capen Verry	Senior Vice President	\$530	8.6	\$ 4,558.00
Heather Saydah	Senior Vice President	\$480	2.7	\$ 1,296.00
Andrew D DePalma	Vice President	\$625	5.3	\$ 3,312.50
Lan T Nguyen	Vice President	\$530	113.4	\$ 60,102.00
Limi Gong	Vice President	\$530	8.0	\$ 4,240.00
Lisa Marie Bonito	Associate	\$465	10.3	\$ 4,789.50
Total Professional Hours and Fees		423.9		\$ 321,835.00
Less 20% Holdback				(64,367.00)
Total Professional Fees				\$ 257,468.00
			Average Billing Rate	\$ 759.22

ALIXPARTNERS, LLP

**SUMMARY OF HOURS AND FEES BY MATTER CATEGORY
FOR THE PERIOD DECEMBER 1, 2021 THROUGH DECEMBER 31, 2021**

MATTER CODE	MATTER CATEGORY	HOURS	FEES
1.1	Chapter 11 Process/Case Management	68.5	\$ 53,494.50
1.3	Cash Management	72.8	40,822.00
1.4	Communication with Interested Parties	32.8	24,959.00
1.5	U. S. Trustee / Court Reporting Requirements	18.4	11,514.50
1.6	Business Analysis & Operations	132.4	115,411.00
1.7	POR Development	21.9	20,418.00
1.9	Claims Process	30.8	19,480.00
1.10	Special Projects	4.8	4,230.00
1.12	Retention and Engagement Administration	0.7	738.50
1.13	Fee Statements and Fee Applications	37.2	27,887.50
1.14	Court Hearings	3.6	2,880.00
Total Hours and Professional Fees Before Holdback		<u>423.9</u>	<u>\$ 321,835.00</u>
Average Billing Rate			<u>\$ 759.22</u>

ALIXPARTNERS, LLP

**SUMMARY OF EXPENSES
FOR THE PERIOD DECEMBER 1, 2021 THROUGH DECEMBER 31, 2021**

EXPENSE CATEGORY	EXPENSE
Hosting Fees	78,643.20
Total Expenses	\$ 78,643.20

AlixPartners, LLP (“AlixPartners”), as financial advisor to the Debtors, hereby submits this twenty-eighth monthly fee statement seeking compensation for professional services rendered and reimbursement of out-of-pocket expenses for the period December 1, 2021 through December 31, 2021 (the “Compensation Period”), pursuant to the *Order Establishing Procedures For Interim Compensation and Reimbursement of Expenses for Retained Professionals* [Docket No. 529] and the *Order Authorizing Debtors to Retain and Employ AlixPartners, LLP as its Financial Advisor Nunc Pro Tunc to the September 16, 2019* [Docket No. 528].

Detailed time descriptions of the services performed by each professional, organized by discrete project and by day is attached hereto as **Exhibit A**. Exhibit A (a) identifies the individuals that rendered services in each subject matter; (b) describes each activity or service that each individual performed; and (c) states the number of hours (in tenths of an hour) spent by each individual providing the services during the Compensation Period.

A detailed analysis of the out-of-pocket expenses showing the amount incurred by each professional in each expense category by day is attached hereto as **Exhibit B**.

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WHEREFORE, AlixPartners respectfully requests that it be granted an allowance of compensation for professional services rendered during the Compensation Period in the amount of \$321,835.00, without prejudice to a final allowance of compensation, plus reimbursement of out-of-pocket expenses incurred in the amount of \$78,643.20, and that the Court grant AlixPartners such other and further relief as is just and proper. Pursuant to the Interim Compensation Order, AlixPartners seeks payment of professional fees in the amount of \$257,468.00 (80% of \$321,835.00) and out-of-pocket expenses in the amount of \$78,643.20, for a total amount of \$336,111.20.

Dated: February 4, 2022

ALIXPARTNERS, LLP
909 Third Avenue, 28th Floor
New York, NY 10022

/s/ Lisa Donahue

By: Lisa Donahue
Managing Director

Exhibit A

AlixPartners, LLP

Detailed Description of AlixPartners' Fees and Hours by Matter Category



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Chapter 11 Process/Case Management
Code: 20000191P00001.1.1

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/01/2021	SKL	Begin review of the latest 2022 business plan and budget and begin preparing redactions for external sharing.	1.3
12/01/2021	SKL	Meeting with Purdue IT to review the latest updates to the IT change of control workplan.	0.3
12/01/2021	SKL	Meeting with Purdue HR, A. Duymun (Ceridian) and H. Bellovin (Grant Thornton) to discuss the payroll transfer process.	0.4
12/01/2021	SKL	Review latest feedback from Purdue HR and circulate update accordingly re: employee change of control process.	0.3
12/01/2021	SKL	Review latest notes from R. Aleali (Purdue) re: weekly labeling call, and prepare updates accordingly.	0.3
12/01/2021	SKL	Review latest updates made to the IT change of control workplan and prepare for upcoming update meeting accordingly.	0.5
12/02/2021	GLK	Call with M. Huebner, E. Vonnegut, C. Robertson (all Davis Polk), J. O'Connell, J. Turner, T. Melvin (all PJT), J. Lowne, R. Aleali, M. Kesselman (all Purdue), J. DelConte, H. Bhattacharjee, L. Donahue, G. Koch (all AlixPartners) re: weekly catch up and planning call.	0.9
12/02/2021	HSB	Call with M. Huebner, E. Vonnegut, C. Robertson (all Davis Polk), J. O'Connell, J. Turner, T. Melvin (all PJT), J. Lowne, R. Aleali, M. Kesselman (all Purdue), J. DelConte, H. Bhattacharjee, L. Donahue, G. Koch (all AlixPartners) re: weekly catch up and planning call.	0.9
12/02/2021	JD	Call with M. Huebner, E. Vonnegut, C. Robertson (all Davis Polk), J. O'Connell, J. Turner, T. Melvin (all PJT), J. Lowne, R. Aleali, M. Kesselman (all Purdue), J. DelConte, H. Bhattacharjee, L. Donahue, G. Koch (all AlixPartners) re: weekly catch up and planning call.	0.9
12/02/2021	LJD	Call with M. Huebner, E. Vonnegut, C. Robertson (all Davis Polk), J. O'Connell, J. Turner, T. Melvin (all PJT), J. Lowne, R. Aleali, M. Kesselman (all Purdue), J. DelConte, H. Bhattacharjee, L. Donahue, G. Koch (all AlixPartners) re: weekly catch up and planning call.	0.9
12/02/2021	SKL	Bi-weekly change of control update meeting with R. Aleali and others (all Purdue), A. Lele, C. Robertson and S. Moller (all Davis Polk) to discuss latest updates to the change of control workstream.	0.6
12/02/2021	SKL	Review latest feedback provided during today's change of control update call and prepare updates to the PMO tracker accordingly.	1.0
12/02/2021	SKL	Review latest updates to the change of control workstream provided update the upcoming agenda and PMO tracker accordingly.	2.0
12/03/2021	HSB	Call with L. Nguyen (AlixPartners) to discuss Purdue forecasts and related matters	0.2
12/03/2021	LTN	Call with H. Bhattacharjee, (AlixPartners) re: case update	0.2
12/03/2021	HSB	Weekly team update call with J. DelConte, L. Donahue, H. Bhattacharjee, L. Nguyen, S. Lemack (all AlixPartners) re: Purdue bankruptcy update and planning	0.6
12/03/2021	JD	Weekly team update call with J. DelConte, L. Donahue, H. Bhattacharjee, L. Nguyen, S. Lemack (all AlixPartners) re: Purdue bankruptcy update and planning	0.6
12/03/2021	LTN	Weekly team update call with J. DelConte, L. Donahue, H. Bhattacharjee, L. Nguyen, S. Lemack (all AlixPartners) re: Purdue bankruptcy update and planning	0.6
12/03/2021	LJD	Weekly team update call with J. DelConte, L. Donahue, H. Bhattacharjee, L. Nguyen, S. Lemack (all AlixPartners) re: Purdue bankruptcy update and planning	0.6



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498 Washington Street
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DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/03/2021	SKL	Weekly team update call with J. DelConte, L. Donahue, H. Bhattal, L. Nguyen, S. Lemack (all AlixPartners) re: Purdue bankruptcy update and planning	0.6
12/03/2021	HSB	Prepare agenda and list of open items for update meeting & planning	0.3
12/03/2021	LJD	Call with T. Ronan (Purdue) re: staffing, debrief on AP workstreams	0.3
12/03/2021	SKL	Finalize review of R. Aleali (Purdue) latest feedback re: payroll deck, and prepare updated slides and talking points accordingly.	1.8
12/03/2021	SKL	Meeting with R. Aleali and others (all Purdue) to discuss the latest updates on the SKU prioritization tracker and next steps re: labeling and inventory.	0.4
12/03/2021	SKL	Review latest inquiry from Purdue re: tax policies, and prepare updates to the payroll analysis deck accordingly.	0.8
12/03/2021	SKL	Review latest updates made to the SKU prioritization tracker and prepare for upcoming labeling meeting.	0.4
12/05/2021	LJD	Call with T. Ronan (Purdue) re: bankruptcy issues	0.6
12/06/2021	SKL	Meeting with Purdue HR and H. Bellovin (Grant Thornton) to discuss latest updates and next steps re: payroll transfer process.	0.3
12/06/2021	SKL	Review latest feedback provided on the HR/GT registration process and provided updates accordingly to R. Aleali (Purdue).	0.9
12/07/2021	SKL	Bi-weekly change of control update meeting with R. Aleali and others (all Purdue), C. Robertson (Davis Polk) and S. Moller (Davis Polk) to discuss latest updates to the change of control workstream.	0.5
12/07/2021	SKL	Call with Purdue HR to discuss updates payroll registrations.	0.2
12/07/2021	SKL	Review latest notes and feedback provided on the change of control workstream and update the PMO tracker accordingly.	2.1
12/07/2021	SKL	Review latest remote employee request provided by Purdue HR and prepare updates and requests accordingly.	0.4
12/07/2021	SKL	Review latest updates provided by the IP team re: change of control process and prepare for upcoming meeting accordingly.	0.6
12/07/2021	SKL	Weekly IP change of control meeting with Purdue IP (all Purdue) to discuss latest updates to the IP workstream.	0.6
12/08/2021	HSB	Call with S. Lemack (AlixPartners) to discuss Purdue forecasts and related matters	0.5
12/08/2021	SKL	Call with H. Bhattal (AlixPartners) to discuss latest open items and questions related to the case management and change of control process.	0.5
12/08/2021	JD	Correspondence with Alix team re: internal staffing needs.	0.3
12/08/2021	SKL	Meeting with Purdue HR to discuss latest updates re: Knoa registrations, and provided update to R. Aleali (Purdue) accordingly.	1.1
12/08/2021	SKL	Review requirements and schedules for upcoming logo meeting and circulate updated calendar invite accordingly.	0.6
12/09/2021	HSB	Call with M. Huebner, E. Vonnegut, C. Robertson (all Davis Polk), M. Kesselman, R. Aleali, J. Lowne (all Purdue), J. O'Connell, T. Melvin (both PJT), L. Donahue, J. DelConte, H. Bhattal (all AlixPartners) re: weekly catch up and planning call.	0.5



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12/09/2021	JD	Call with M. Huebner, E. Vonnegut, C. Robertson (all Davis Polk), M. Kesselman, R. Aleali, J. Lowne (all Purdue), J. O'Connell, T. Melvin (both PJT), L. Donahue, J. DelConte, H. Bhattal (all AlixPartners) re: weekly catch up and planning call.	0.5
12/09/2021	LJD	Call with M. Huebner, E. Vonnegut, C. Robertson (all Davis Polk), M. Kesselman, R. Aleali, J. Lowne (all Purdue), J. O'Connell, T. Melvin (both PJT), L. Donahue, J. DelConte, H. Bhattal (all AlixPartners) re: weekly catch up and planning call.	0.5
12/09/2021	JD	Prepare agenda for call with management and advisors.	0.3
12/09/2021	LJD	Call with T. Ronan (Purdue) re: staffing, debrief on AP workstreams	0.3
12/09/2021	SKL	Bi-weekly change of control update meeting with Purdue legal, A. Lele, C. Robertson and S. Moller (all Davis Polk) to discuss latest updates to the change of control workstream.	0.3
12/09/2021	SKL	Call with Purdue HR to discuss the latest updates made to the remote worker analysis.	0.2
12/09/2021	SKL	Review latest patent assignment schedules for the USPTO prepared by Purdue IP and prepare notes/feedback accordingly.	1.0
12/09/2021	SKL	Update the upcoming agenda and PMO tracker for the latest updates to the change of control workstream provided.	2.1
12/10/2021	HSB	Call with L.Nguyen (AlixPartners) to discuss Purdue forecasts and related matters	0.1
12/10/2021	LTN	Call with H. Bhattal (all AlixPartners) re: case update and forecasts	0.1
12/10/2021	HSB	Call with J. DelConte, L. Donahue, H. Bhattal, L. Nguyen, S. Lemack (all AlixPartners) re: Purdue bankruptcy update and planning	0.5
12/10/2021	JD	Call with J. DelConte, L. Donahue, H. Bhattal, L. Nguyen, S. Lemack (all AlixPartners) re: Purdue bankruptcy update and planning	0.5
12/10/2021	LTN	Call with J. DelConte, L. Donahue, H. Bhattal, L. Nguyen, S. Lemack (all AlixPartners) re: Purdue bankruptcy update and planning	0.5
12/10/2021	LJD	Call with J. DelConte, L. Donahue, H. Bhattal, L. Nguyen, S. Lemack (all AlixPartners) re: Purdue bankruptcy update and planning	0.5
12/10/2021	SKL	Call with J. DelConte, L. Donahue, H. Bhattal, L. Nguyen, S. Lemack (all AlixPartners) re: Purdue bankruptcy update and planning	0.5
12/10/2021	HSB	Prepare agenda and list of open items for update meeting & planning	0.4
12/10/2021	SKL	Review latest change of control workplans ahead of next week's logo discussion to confirm latest information and open items related to implementation of the logo.	1.2
12/10/2021	SKL	Review latest feedback provided on the Knoa Pharma onboarding/recruiting materials and prepare for upcoming call accordingly.	0.9
12/13/2021	SKL	Provide update to Purdue HR re: today's meetings.	0.1
12/13/2021	SKL	Provide update to R. Aleali and K. McCarthy (both Purdue) re: today's meetings.	0.2
12/14/2021	LJD	Coordination call with T. Ronan (Purdue) re: process, etc	0.4
12/14/2021	LJD	Work on staffing for January start	0.2



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12/14/2021	SKL	Bi-weekly change of control update meeting with R. Aleali and others (all Purdue), C. Robertson (Davis Polk) and S. Moller (Davis Polk) to discuss latest updates to the change of control workstream.	0.5
12/14/2021	SKL	Call with Purdue HR to discuss open onboarding/recruiting items re: change of control process.	0.3
12/14/2021	SKL	Call with Purdue legal to discuss updates from yesterday's inventory/labeling meeting.	0.3
12/14/2021	SKL	Meeting with Purdue IT to discuss the latest updates to the IT change of control process.	0.5
12/14/2021	SKL	Meeting with R. Aleali and others (all Purdue) to discuss latest open items and next steps re: logos.	0.4
12/14/2021	SKL	Review latest notes and feedback provided on the change of control workstream and update the PMO tracker accordingly.	2.1
12/14/2021	SKL	Review latest updates provided on the IP change of control process and prepare for upcoming meeting with the IP team.	0.8
12/14/2021	SKL	Review open items and discussion points provided by the change of control subgroups re: logos, and prepare for upcoming logo meeting accordingly..	1.3
12/14/2021	SKL	Weekly IP change of control meeting with Purdue IP (all Purdue) to discuss latest updates to the IP workstream.	0.4
12/15/2021	SKL	Meeting with R. Aleali and others (all Purdue) to discuss next steps re: Nalmefene and the change of control process.	0.6
12/15/2021	SKL	Participate in meeting with Purdue HR (all Purdue) and A. Duymun (Ceridian) re: payroll-tax withholdings	0.5
12/15/2021	SKL	Review latest updates provided on the inventory/labeling process and prepare for upcoming Nalmefene meeting accordingly.	0.8
12/15/2021	SKL	Update the PMO tracker with the latest information provided re: Nalmefene.	0.3
12/16/2021	HSB	Call with M. Huebner, E. Vonnegut, C. Robertson (all Davis Polk), M. Kesselman, J. Lowne, T. Ronan, R. Aleali (all Purdue), J. O'Connell, J. Turner, T. Melvin (all PJT), J. DelConte, H. Bhattacharjee, L. Donahue (all AlixPartners) re: weekly catch up and planning call.	0.8
12/16/2021	JD	Call with M. Huebner, E. Vonnegut, C. Robertson (all Davis Polk), M. Kesselman, J. Lowne, T. Ronan, R. Aleali (all Purdue), J. O'Connell, J. Turner, T. Melvin (all PJT), J. DelConte, H. Bhattacharjee, L. Donahue (all AlixPartners) re: weekly catch up and planning call.	0.8
12/16/2021	LJD	Call with M. Huebner, E. Vonnegut, C. Robertson (all Davis Polk), M. Kesselman, J. Lowne, T. Ronan, R. Aleali (all Purdue), J. O'Connell, J. Turner, T. Melvin (all PJT), J. DelConte, H. Bhattacharjee, L. Donahue (all AlixPartners) re: weekly catch up and planning call.	0.8
12/16/2021	SKL	Bi-weekly change of control update meeting with Purdue legal, C. Robertson and S. Moller (both Davis Polk) to discuss latest updates to the change of control workstream.	0.3
12/16/2021	SKL	Meeting with Purdue HR, J. Cianciotta (Grant Thornton) and M. Caiazzo (Grant Thornton) to discuss the latest updates to the state registration forms.	0.3
12/16/2021	SKL	Review latest notes and feedback provided on the change of control workstream and update the PMO tracker accordingly.	2.2



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DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/16/2021	SKL	Review latest updates to the SAP/Finance change of control process and confirm next steps with J. Lowne (Purdue) accordingly.	0.5
12/17/2021	HSB	Call with J.DelConte, S.Lemack, L.Nguyen, H. Bhattal (all AlixPartners) re: Purdue bankruptcy update and planning	1.0
12/17/2021	JD	Call with J.DelConte, S.Lemack, L.Nguyen, H. Bhattal (all AlixPartners) re: Purdue bankruptcy update and planning	1.0
12/17/2021	LTN	Call with J.DelConte, S.Lemack, L.Nguyen, H. Bhattal (all AlixPartners) re: Purdue bankruptcy update and planning	1.0
12/17/2021	SKL	Call with J.DelConte, S.Lemack, L.Nguyen, H. Bhattal (all AlixPartners) re: Purdue bankruptcy update and planning	1.0
12/17/2021	HSB	Call with S.Lemack (AlixPartners) to discuss Purdue forecasts and related matters	0.5
12/17/2021	SKL	Call with H. Bhattal (AlixPartners) to discuss latest updates and next steps re: the change of control process and emergence.	0.5
12/17/2021	HSB	Prepare agenda and list of open items for update meeting and planning	0.3
12/17/2021	SKL	Call with Purdue HR to discuss Grant Thornton registration process.	0.2
12/17/2021	SKL	Continue to review latest updates provided re: the emergence process and prepare for next steps accordingly.	1.7
12/17/2021	SKL	Review latest information provided re: emergence and begin preparing updates to the change of control tracker accordingly.	1.3
12/17/2021	SKL	Review latest information provided re: Grant Thornton registration process and prepare updates for H. Bellovin (Grant Thornton) accordingly.	0.3
12/17/2021	SKL	Review latest request provided by Purdue legal re: change of control participants and prepare updated breakdown accordingly.	0.4
12/17/2021	SKL	Review latest request provided by R. Aleali (Purdue) re: emergence matters, and prepare update accordingly.	0.4
12/18/2021	LJD	Strategy call with T. Ronan (Purdue) re: new workstreams re: processes and accounting mapping	0.7
12/20/2021	HSB	Call with S.Lemack (AlixPartners) to discuss Purdue forecasts and related matters	0.5
12/20/2021	SKL	Meeting with H. Bhattal (AlixPartners) to discuss various case related matters.	0.5
12/20/2021	JD	Begin to prepare 2022 go forward staffing plans for Purdue.	0.4
12/20/2021	LJD	Call with Terry Ronan (Purdue) re: bankruptcy updates	0.5
12/21/2021	SKL	Bi-weekly change of control update meeting with R. Aleali and others (all Purdue), C. Robertson (Davis Polk) and S. Moller (Davis Polk) to discuss latest updates to the change of control workstream.	0.3
12/21/2021	SKL	Review latest notes and feedback provided on the change of control workstream and update the PMO tracker accordingly.	1.8
12/22/2021	LJD	Call with T. Ronan (Purdue) re: workstreams for January	0.4
12/30/2021	LJD	Call with T. Ronan (Purdue) re: catchup and planning	0.6
Total Professional Hours			68.5



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498 Washington Street
Coventry, RI 02816

Re: Chapter 11 Process/Case Management
Code: 20000191P00001.1.1

PROFESSIONAL	RATE	HOURS	FEES
Lisa Donahue	\$1,295	7.3	\$ 9,453.50
Jesse DelConte	\$1,055	5.3	5,591.50
Gabe J Koch	\$865	0.9	778.50
Harsimrat Bhattal	\$865	7.1	6,141.50
Sam K Lemack	\$665	45.5	30,257.50
Lan T Nguyen	\$530	2.4	1,272.00
Total Professional Hours and Fees		68.5	\$ 53,494.50



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Cash Management
Code: 20000191P00001.1.3

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/01/2021	HSB	Review Purdue forecasted cash flows prepared by L.Nguyen (AlixPartners)	1.4
12/01/2021	HSB	Review weekly Purdue cash forecasts prepared by L.Nguyen (AlixPartners)	1.2
12/01/2021	JD	Review last two weekly forecast to actual reports to provide to creditors.	0.5
12/01/2021	LTN	Update week ended 11.26 cash report based on feedback from Purdue management on list of open items.	0.9
12/01/2021	LTN	Prepare the latest Purdue forecast to actuals variance analysis for week ended 11.19 and update the weekly cash report deck	1.5
12/01/2021	LTN	Prepare the latest Rhodes forecast to actuals variance analysis for week ended 11.19 and update the weekly cash report deck	1.0
12/02/2021	HSB	Review Purdue cash forecasts prepared by L.Nguyen (AlixPartners)	0.8
12/03/2021	LTN	Prepare the latest Purdue forecast to actuals variance analysis for week ended 11.26 and update the weekly cash report deck	1.4
12/03/2021	LTN	Prepare the latest Rhodes forecast to actuals variance analysis for week ended 11.26 and update the weekly cash report deck	0.8
12/06/2021	LTN	Reconcile and categorize the latest Paysource cash transactions and updated the week ended 12.03 cash report	1.8
12/06/2021	LTN	Review Interest earned and bank charges for November in order to update cash balances for the week ended 12.03 cash report	0.9
12/06/2021	LTN	Update the latest EastWest cash transaction report and categorized for the week ended 12.03 cash report	2.1
12/07/2021	LTN	Update week ended 12.03 cash report based on feedback from Purdue management to the list of open items	1.3
12/07/2021	LTN	Prepare the latest Purdue forecast to actuals variance analysis for week ended 12.03 and update the weekly cash report deck	1.3
12/07/2021	LTN	Prepare the latest Rhodes forecast to actuals variance analysis for week ended 12.03 and update the weekly cash report deck	1.0
12/08/2021	HSB	Review Purdue weekly forecasts prepared by L.Nguyen (AlixPartners)	1.4
12/08/2021	JD	Review 3 latest cash forecast to actual reports to post for creditor advisors.	0.7
12/08/2021	LTN	Reconcile Adlon and Avrio Health financials section of the October 2021 PEO monthly flash report	1.5
12/08/2021	LTN	Reconcile and update the Purdue and Rhodes financials section of the October 2021 PEO monthly flash report	1.7
12/08/2021	LTN	Review the Financial statement deck and update Consolidated financials section for October 2021 PEO monthly flash report	1.8
12/10/2021	LTN	Review the latest fee applications from the docket filed by Restructuring professionals as of 12.10 and update the tracker	2.0
12/10/2021	LTN	Review the latest fee applications from the docket filed by Retained professionals as of 12.10 and update the tracker	1.4
12/13/2021	LTN	Download AP data from SAP, categorize the operating expense section of Purdue & Rhodes 13-week cash forecast beginning 12.10	2.0
12/13/2021	LTN	Download AR data from SAP, categorize Account Receivables section of Purdue & Rhodes 13w cash forecast beginning 12.10	1.7
12/13/2021	LTN	Prepare the Customer Receipts section of Purdue 13 week cash forecast beginning 12.10 based on the latest sales forecast provided by Purdue management	1.3



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Cash Management
Code: 20000191P00001.1.3

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/13/2021	LTN	Prepare the IAC receipts and IAC disbursements section of Purdue 13-week cash forecast beginning 12.10	0.7
12/13/2021	LTN	Prepare the Operating expense section of Purdue 13-week cash forecast beginning week ended 12.10	1.9
12/13/2021	LTN	Review the latest rebates tracker provided by Purdue management as of December 2021 and updated the 13-week cash forecast	0.6
12/14/2021	LTN	Update week ended 12.10 cash report based on Purdue management feedback on the list of open items	0.6
12/14/2021	LTN	Prepare the Customer Rebates section of Purdue 13-week cash forecast beginning 12.10	2.3
12/14/2021	LTN	Reconcile and categorize the latest Paysource cash transactions and updated the week ended 12.10 cash report	1.6
12/14/2021	LTN	Update the latest EastWest cash transaction report and categorized for the week ended 12.10 cash report	1.8
12/14/2021	LTN	Update the legal fee section in the latest 13 week cash forecast for Purdue beginning 12.10 period	2.0
12/14/2021	LTN	Update the Restructuring fee section in the latest 13 week cash forecast for Purdue beginning 12.10 period	2.5
12/15/2021	LTN	Prepare the Customer Rebates section of Rhodes 13 week cash forecast beginning period 12.10	1.3
12/15/2021	LTN	Prepare the Customer Receipts and Operating Expenses section of Rhodes 13 week cash forecast beginning period 12.10	1.7
12/15/2021	LTN	Prepare the Professional fees, IACs and the remaining sections of Rhodes 13-week cash forecast beginning 12.10	0.6
12/17/2021	LTN	Release Account Payable file	0.6
12/23/2021	LTN	Finalize the October PEO monthly flash report and circulate for internal review	0.3
12/27/2021	LTN	Finalize the 13 week cash forecast summary section of Purdue beginning week 12.10	1.4
12/27/2021	LTN	Finalize the Rhodes cash summary session of 13 week forecast beginning 12.10 period	1.0
12/27/2021	LTN	Reconcile and categorize the latest Paysource cash transactions and updated the week ended 12.17 cash report	2.0
12/27/2021	LTN	Review Budget Plan and 2022 budget	1.7
12/27/2021	LTN	Update the latest EastWest cash transaction report and categorized for the week ended 12.17 cash report	0.6
12/28/2021	LTN	Update week ended 12.17 cash report based on Purdue management feedback to a list of open items	0.6
12/28/2021	LTN	Prepare Purdue and Rhodes 13 week forecast vs actuals and explained for variances	0.8
12/28/2021	LTN	Prepare the deck for the 13 week cash flow forecast beginning 12.10 period	1.0
12/28/2021	LTN	Review sixth interim fee applications from the docket and update professional fee tracker	2.2
12/28/2021	LTN	Review the Financial statement deck and update Consolidated financials section for November 2021 PEO monthly flash report	1.6



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Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
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Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Cash Management
Code: 20000191P00001.1.3

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/29/2021	LTN	Reconcile Adlon and Avrio Health financials section of the November 2021 PEO monthly flash report	1.3
12/29/2021	LTN	Reconcile and categorize the latest Paysource cash transactions and updated the week ended 12.24 cash report	1.9
12/29/2021	LTN	Reconcile and update the Purdue and Rhodes financials section of the November 2021 PEO monthly flash report	1.8
12/29/2021	LTN	Update the latest EastWest cash transaction report and categorized for the week ended 12.24 cash report	1.6
Total Professional Hours			<u>72.8</u>



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Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
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Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Cash Management
Code: 20000191P00001.1.3

PROFESSIONAL	RATE	HOURS	FEES
Jesse DelConte	\$1,055	1.2	\$ 1,266.00
Harsimrat Bhattal	\$865	4.8	4,152.00
Lan T Nguyen	\$530	66.8	35,404.00
Total Professional Hours and Fees		72.8	\$ 40,822.00



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Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Communication with Interested Parties
Code: 20000191P00001.1.4

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/01/2021	JD	Call with C. Robertson (Davis Polk) re: outstanding diligence questions from the AHC.	0.7
12/01/2021	LTN	Call with J. Finelli, A. Libby, J. Weiner (Davis Polk), J. Britton (Millbank), J. Ball (Debevoise), E. Miller (Akin Gump) and other advisors re: IAC pledge agreement issues list	1.7
12/03/2021	JD	Correspondence with Davis Polk re: open AHC requests.	0.4
12/03/2021	LTN	Prepare files provided by Davis Polk for upload to Intralinks	1.0
12/06/2021	HSB	Review Purdue Business Plan deck updated by S.Lemack (AlixPartners) and provided feedback	2.1
12/06/2021	SKL	Continue to finalize redactions to the 2022 business plan to be shared externally.	2.1
12/06/2021	SKL	Finalize redactions to the latest business plan and provided detailed list of updates for final sign-off.	0.6
12/06/2021	SKL	Review last year's business plan and prepare 2022 business plan to share with the AHC/UCC accordingly.	2.6
12/07/2021	JD	Review materials from Purdue management re: compensation requests.	0.4
12/09/2021	JD	Review draft files to be shared with FTI re: diligence project.	0.4
12/09/2021	SKL	Finalize remaining items re: 2022 business plan and circulate updated deck accordingly.	1.2
12/10/2021	HSB	Review Purdue diligence related materials	0.2
12/10/2021	JD	Provide comments on final AHC contract request response.	0.7
12/10/2021	LTN	Finalize the AHC due diligence request list and circulate to R. Aleali (Purdue) for sign-off	0.8
12/10/2021	LTN	Prepare files provided by Davis Polk upload to Intralinks.	0.7
12/13/2021	HSB	Review Purdue diligence related materials	0.2
12/13/2021	JD	Review final AHC diligence response.	0.3
12/13/2021	SKL	Continue to finalize review of latest business plan deck.	1.3
12/14/2021	HSB	Review Purdue contracts related summary	0.3
12/14/2021	HSB	Review Purdue employee costs in connection with diligence request	0.4
12/15/2021	HSB	Review Purdue diligence related materials	0.4
12/15/2021	LTN	Compile IMS data and circulate to DWP for production	1.3
12/15/2021	LTN	Format the due diligence request files and circulate to the AHC	0.4
12/15/2021	LTN	Review MOR reporting for insiders and contractors and correspondence with J. DelConte (AlixPartners)	0.7
12/15/2021	SKL	Continue to finalize review of 2022 business plan deck and prepare redactions accordingly.	1.2
12/20/2021	JD	Correspondence with PJT and Alix teams re: roll-out of the updated business plan.	0.4
12/27/2021	JD	Call with T. Melvin (PJT) re: new business plan presentation for creditors.	0.3
12/27/2021	JD	Correspondence with creditor advisors re: management changes.	0.3
12/27/2021	JD	Mark-up draft business plan presentation to share with creditor advisors.	3.1
12/28/2021	JD	Correspondence with creditor advisors re: business development opportunity.	0.6
12/28/2021	JD	Correspondence with creditor advisors re: business plan review.	0.4
12/28/2021	LTN	Prepare files provided by Davis Polk for upload to Intralinks for creditor advisors.	1.2



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Communication with Interested Parties
Code: 20000191P00001.1.4

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/29/2021	JD	Correspondence with creditor advisors re: open diligence questions and requests.	0.7
12/29/2021	JD	Review materials available for UCC diligence request.	0.5
12/29/2021	SKL	Finalize remaining updates to the redacted 2022 business plan and circulate update to the PJT team accordingly.	2.4
12/30/2021	LTN	Prepare files provided by Davis Polk for upload to Intralinks and creditor advisors	0.8
Total Professional Hours			<u>32.8</u>



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Purdue Pharma L.P.
One Stamford Forum
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Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Communication with Interested Parties
Code: 20000191P00001.1.4

PROFESSIONAL	RATE	HOURS	FEES
Jesse DelConte	\$1,055	9.2	\$ 9,706.00
Harsimrat Bhattal	\$865	3.6	3,114.00
Sam K Lemack	\$665	11.4	7,581.00
Lan T Nguyen	\$530	8.6	4,558.00
Total Professional Hours and Fees		32.8	\$ 24,959.00



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Purdue Pharma L.P.
One Stamford Forum
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Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
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Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: U. S. Trustee / Court Reporting Requirements
Code: 20000191P00001.1.5

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/01/2021	HSB	Review Purdue OCP report prepared by L.Nguyen (AlixPartners)	0.3
12/01/2021	JD	Review monthly OCP reporting.	0.2
12/07/2021	LTN	Submit data requests to various Purdue teams to prepare the November 2021 MOR	0.5
12/08/2021	LTN	Prepare the Insider payments section of November 2021 monthly operating report	2.0
12/09/2021	LTN	Prepare Part 1 - Cash receipts and disbursements section of the November 2021 MOR for individual debtors	1.6
12/09/2021	LTN	Prepare the bank account balances section of the November 2021 monthly operating report	1.8
12/09/2021	LTN	Prepare the cash activity section of the November 2021 monthly operating report	2.1
12/14/2021	JD	Correspondence with Purdue management and Davis Polk re: insider payment section of the MOR.	0.4
12/15/2021	JD	Correspondence with Davis Polk re: insider payments.	0.3
12/17/2021	LTN	Prepare the Debtor questionnaire section of the November 2021 MOR	0.4
12/17/2021	LTN	Prepare the professional fee payments section of the November 2021 monthly operating report and circulate to Purdue legal for review	1.8
12/21/2021	HSB	Review Purdue MOR prepared by L.Nguyen (AlixPartners)	1.2
12/21/2021	JD	Review and provide comments on the draft November MOR.	0.6
12/22/2021	JD	Correspondence with Purdue and Alix teams re: financial disclosures in the MOR.	0.7
12/23/2021	JD	Correspondence with management re: insider payment schedule and IAC payments.	0.2
12/23/2021	LTN	Compile IAC transactions since petition date and correspondence with J. Lowne (Purdue)	0.9
12/23/2021	LTN	Consolidate the November MOR report and circulate for internal review	2.5
12/23/2021	LTN	Correspondence with Purdue legal re: open items for MOR November 2021 professional fees	0.2
12/23/2021	LTN	Review financial statements provided by J. Lowne (Purdue) and consolidate to November 2021 MOR	0.7
Total Professional Hours			<u>18.4</u>



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: U. S. Trustee / Court Reporting Requirements
Code: 20000191P00001.1.5

PROFESSIONAL	RATE	HOURS	FEES
Jesse DelConte	\$1,055	2.4	\$ 2,532.00
Harsimrat Bhattal	\$865	1.5	1,297.50
Lan T Nguyen	\$530	14.5	7,685.00
Total Professional Hours and Fees		18.4	\$ 11,514.50



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Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Business Analysis & Operations
Code: 20000191P00001.1.6

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/01/2021	HSB	Call with L. Nguyen (AlixPartners) re: diligence project and Purdue forecasts	0.7
12/01/2021	LTN	Call with H. Bhattal (AlixPartners) re: diligence project and Purdue forecasts	0.7
12/01/2021	HSB	Review Purdue board deck with financial report and related details	1.4
12/01/2021	HSB	Review Purdue business plan details in connection with analysis	0.7
12/01/2021	JD	Begin preparation of emergence funds flow detailed schedules.	0.7
12/01/2021	JD	Call with R. Aleali (Purdue) re: 2022 planning.	0.3
12/01/2021	JD	Review long form business plan presentation in advance of conversion to lender presentation.	0.8
12/01/2021	JD	Review various draft board slides for prospective board meeting next week.	0.4
12/01/2021	LTN	Consolidate March plan 2021 budget files for business plan analysis	2.3
12/02/2021	GLK	Call with L.Nguyen (all AlixPartners), J. Finelli, J. Weiner (Davis Polk), J. Ball (Debevoise) and other advisors re: Settlement Agreement and Collateral checklists.	1.0
12/02/2021	LTN	Call with G. Koch (AlixPartners), J. Finelli, J. Weiner (Davis Polk), J. Ball (Debevoise) and other advisors re: Settlement Agreement and Collateral checklists	1.0
12/02/2021	HSB	Call with S. Lemack (AlixPartners) to discuss the latest case updates and updates re: 2022 business plan and budget.	0.6
12/02/2021	SKL	Call with H. Bhattal (AlixPartners) to discuss the latest case updates and updates re: 2022 business plan and budget.	0.6
12/02/2021	HSB	Call with L.Nguyen (AlixPartners) to discuss Purdue forecasts and related matters	0.5
12/02/2021	LTN	Call with H. Bhattal (AlixPartners) to continue discussing cost savings analysis	0.5
12/02/2021	HSB	Call with T.Ronan (Purdue), L.Donahue, J.DelConte (AlixPartners) re: Purdue bankruptcy matters.	0.6
12/02/2021	JD	Call with T. Ronan (Purdue), J. DelConte, L. Donahue, H. Bhattal (all AlixPartners) re: 2022 planning.	0.6
12/02/2021	LJD	Call with T. Ronan (Purdue), J. DelConte, L. Donahue, H. Bhattal (all AlixPartners) re: 2022 planning.	0.6
12/02/2021	GLK	Prepare for settlement agreement call amongst various counsel.	0.7
12/02/2021	HSB	Review Purdue business plan forecasts	1.1
12/02/2021	HSB	Review Purdue distributions forecasts in connection with review of analysis prepared by L.Nguyen (AlixPartners)	0.7
12/02/2021	JD	Call with Purdue management re: draft slides for a future board meeting with prospective board members.	1.2
12/02/2021	JD	Call with R. Aleali (Purdue) re: 2022 budget and planning.	0.4
12/02/2021	JD	Correspondence with Purdue management re: future board materials.	0.2
12/02/2021	JD	Prepare comments on 4 draft presentations for future board meeting.	1.8
12/02/2021	JD	Review materials in advance of meeting with T. Ronan (Purdue).	0.4
12/02/2021	LTN	Review diligence project presentation prepared by K. McCafferty (AlixPartners) and start preparing analysis	1.9
12/02/2021	LTN	Review diligence project presentation I deck prepared by K. McCafferty (AlixPartners)	2.0
12/02/2021	LTN	Review diligence project presentation II prepared by K. McCafferty (AlixPartners)	1.5



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Purdue Pharma L.P.
One Stamford Forum
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Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Business Analysis & Operations
Code: 20000191P00001.1.6

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/02/2021	SKL	Finalize review of the payroll and remote working policies deck and circulate updated slides accordingly for final sign-off.	1.2
12/02/2021	SKL	Review latest updates to the payroll and remote working policy deck provided by S. Cho (Purdue) and prepare updates accordingly.	1.2
12/03/2021	GLK	Call with J. Finelli, J. Weiner (Davis Polk), J. Ball (Debevoise) and other advisors re: Settlement Agreement and Collateral checklists (ongoing).	1.0
12/03/2021	GLK	Review collateral documents for Settlement Agreement checklist discussions.	1.7
12/03/2021	HSB	Review Purdue financial model in connection with emergence forecasts and related analysis	1.2
12/03/2021	HSB	Review Purdue Plan related documents in connection with forecasts prepared by L.Nguyen (AlixPartners)	1.2
12/03/2021	JD	Review updated draft board slides from Purdue management.	0.4
12/03/2021	LTN	Review manufacturing overview prepared by K. McCafferty (AlixPartners)	1.7
12/03/2021	SKL	Pull latest SAP invoice pull and prepare updates to the accounts payable database accordingly.	1.1
12/06/2021	HSB	Multiple calls with L.Nguyen (AlixPartners) to discuss Purdue forecasts and related matters	0.5
12/06/2021	LTN	Multiple calls with H. Bhattacharjee, L. Nguyen (all AlixPartners) re: cost savings analysis	0.5
12/06/2021	ADD	Download data from SAP accounting system and compile liabilities subject to compromise report for November Month end.	2.8
12/06/2021	HSB	Review Purdue Business Plan related documents in connection with forecasts prepared by L.Nguyen (AlixPartners)	1.3
12/06/2021	SKL	Call with S. Cho (Purdue) to discuss updates re: Nexus analysis.	0.2
12/07/2021	HSB	Multiple calls with L.Nguyen (AlixPartners) to discuss Purdue forecasts and related matters	0.7
12/07/2021	LTN	Multiple calls with H. Bhattacharjee (AlixPartners) to continue discussing business plan analysis	0.7
12/07/2021	HSB	Review Purdue diligence project related materials	2.2
12/07/2021	HSB	Review Purdue forecasts and related files	1.3
12/07/2021	JD	Correspondence with Purdue management re: year end cash forecast.	0.3
12/07/2021	SKL	Review latest counterparty inquiry provided by Purdue legal and prepare updates to the approved vendor list accordingly.	0.7
12/08/2021	GLK	Call among L. Nguyen (AlixPartners), J. Finelli, J. Weiner (Davis Polk), J. Ball (Debevoise) and other advisors re: Collateral checklist.	0.5
12/08/2021	LTN	Call among G. Koch (AlixPartners), J. Finelli, J. Weiner (Davis Polk), J. Ball (Debevoise) and other advisors re: Collateral checklist	0.5
12/08/2021	GLK	Review updated documents checklist comments.	0.7
12/08/2021	GLK	Review updated pledge proposal from Debevoise.	0.8
12/08/2021	HSB	Review draft of Purdue Plan emergence forecasts prepared by L.Nguyen (AlixPartners)	1.8
12/08/2021	HSB	Review Purdue diligence project materials	1.0
12/08/2021	JD	Correspondence with Purdue management re: professional fee payments.	0.2
12/08/2021	JD	Review comments on the operating agreement summary from Davis Polk.	0.4
12/08/2021	LTN	Review IAC pledge agreement and collateral checklist ahead of the call	0.6



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
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Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Business Analysis & Operations
Code: 20000191P00001.1.6

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/08/2021	SKL	Finalize remote worker analysis for Purdue.	1.6
12/08/2021	SKL	Review latest notes and feedback provided on the business plan and prepare updates accordingly.	1.4
12/08/2021	SKL	Review latest remote worker detail provided by Purdue HR and begin preparing updated analysis accordingly.	1.2
12/08/2021	SKL	Review latest SAP invoice/payment report and prepare updates to the AP database accordingly.	0.7
12/09/2021	HSB	Review Purdue Oct Flash Report prepared by L.Nguyen (AlixPartners)	1.4
12/09/2021	JD	Provide comments on informative documents for new management team member.	0.6
12/09/2021	JD	Review draft board slides for potential business development opportunity.	0.4
12/10/2021	HSB	Review Purdue board deck	0.3
12/10/2021	HSB	Review Purdue business plan forecasts	1.2
12/10/2021	HSB	Review Purdue emergence forecasts draft prepared by L.Nguyen (AlixPartners)	0.6
12/10/2021	JD	Email with Purdue accounting re: professional fee accruals for month end accounting.	0.4
12/10/2021	JD	Call with R. Aleali (Purdue) re: HR planning.	0.5
12/10/2021	JD	Participate in call with R. Aleali and others (all Purdue), J. Turner, R. Schnitzler (both PJT), C. Robertson (Davis Polk) re: potential business development opportunity.	0.5
12/10/2021	JD	Provide comments on updated board slides re: potential business development opportunity.	0.4
12/10/2021	JD	Research HR vendors for remote work planning assistance.	0.5
12/10/2021	JD	Sign off on various incentive compensation amounts per HR request.	0.3
12/13/2021	HSB	Review Purdue forecasts related files	0.6
12/13/2021	JD	Correspondence with FTI and Purdue management re: pro fee payments.	0.2
12/13/2021	JD	Review updated materials from management re: potential business development deal.	0.4
12/14/2021	HSB	Attend Purdue Special Committee meeting with L.Donahue, J.DelConte, H. Bhattal (all AlixPartners)	1.6
12/14/2021	JD	Attend Purdue Special Committee meeting with L.Donahue, J.DelConte, H. Bhattal (all AlixPartners)	1.6
12/14/2021	LJD	Attend Purdue Special Committee meeting with L.Donahue, J.DelConte, H. Bhattal (all AlixPartners)	1.6
12/14/2021	JD	Review accelerated payment files per Purdue HR.	0.4
12/14/2021	JD	Review latest filed appeals court motions.	1.3
12/14/2021	JD	Review latest monthly business development reporting.	0.2
12/15/2021	HSB	Multiple calls with L. Nguyen (AlixPartners) to discuss Purdue forecasts and related matters	0.7
12/15/2021	LTN	Multiple calls with H. Bhattal (AlixPartners) to discuss Purdue forecasts and related matters	0.7
12/15/2021	HSB	Review Purdue business plan analysis prepared by L.Nguyen (AlixPartners)	0.4
12/15/2021	HSB	Review Purdue financial update deck	0.8
12/15/2021	JD	Internal correspondence re: Purdue HR policies.	0.2



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Business Analysis & Operations
Code: 20000191P00001.1.6

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/15/2021	JD	Review initial analysis on diligence project along with comparison to long term business plan materials.	1.1
12/15/2021	LTN	Call with J. Finelli (Davis Polk), J. Ball (Debevoise) and other advisors re: Collateral checklist	0.5
12/15/2021	SKL	Finalize review of latest invoice/payment information in SAP and prepare updates to the AP database accordingly.	0.8
12/16/2021	HSB	Call among J. DelConte, H. Bhattacharjee, K. McCafferty, L. Nguyen, (all AlixPartners) re: diligence project analysis.	0.4
12/16/2021	HSB	Meeting with S. Lemack (AlixPartners) to discuss Purdue forecasts and related matters	0.2
12/16/2021	JD	Call among J. DelConte, H. Bhattacharjee, K. McCafferty, L. Nguyen, (all AlixPartners) re: diligence project analysis.	0.4
12/16/2021	KM	Call among J. DelConte, H. Bhattacharjee, K. McCafferty, L. Nguyen, (all AlixPartners) re: diligence project analysis.	0.4
12/16/2021	LTN	Call among J. DelConte, H. Bhattacharjee, K. McCafferty, L. Nguyen, (all AlixPartners) re: diligence project analysis.	0.4
12/16/2021	SKL	Meeting with H. Bhattacharjee (AlixPartners) to discuss Purdue forecasts and related matters	0.2
12/16/2021	ADD	Review third party vendor invoice to confirm accuracy at request of Purdue management.	1.3
12/16/2021	HSB	Review Purdue business plan forecasts in connection with diligence project analysis	2.1
12/16/2021	HSB	Review Purdue diligence project details	2.2
12/16/2021	JD	Provide additional comments on diligence project comparison to the business plan analysis.	0.9
12/16/2021	JD	Provide comments on preliminary list of retention payments per request from Purdue HR.	0.7
12/16/2021	LTN	Compile 2021 - 2025 budget files for operating expenses provided by Purdue teams	1.5
12/16/2021	LTN	Prepare personnel salaries and benefits based on 2021 - 2025 budget files	2.6
12/16/2021	LJD	Review documents in advance of board meeting	2.1
12/17/2021	HSB	Attend Purdue Board meeting with L. Donahue, J. DelConte, and H. Bhattacharjee (AlixPartners).	2.6
12/17/2021	JD	Attend Purdue Board meeting with L. Donahue, J. DelConte, and H. Bhattacharjee (AlixPartners).	2.6
12/17/2021	LJD	Attend Purdue Board meeting with L. Donahue, J. DelConte, and H. Bhattacharjee (AlixPartners).	2.6
12/17/2021	HSB	Attend Purdue Special Committee meeting with L. Donahue, J. DelConte and H. Bhattacharjee (AlixPartners).	0.8
12/17/2021	JD	Attend Purdue Special Committee meeting with L. Donahue, J. DelConte and H. Bhattacharjee (AlixPartners).	0.8
12/17/2021	LJD	Attend Purdue Special Committee meeting with L. Donahue, J. DelConte and H. Bhattacharjee (AlixPartners).	0.8
12/17/2021	HSB	Review PJT prepared summary of Purdue forecasts	1.2
12/17/2021	JD	Begin preparation of 2022 professional fee forecast given district court ruling.	1.2



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Business Analysis & Operations
Code: 20000191P00001.1.6

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/17/2021	JD	Provide comments on financials from a draft news article.	0.3
12/17/2021	JD	Sign off on updated retention payments per HR request.	0.5
12/17/2021	LJD	Review revised board information in advance of meeting	2.4
12/18/2021	HSB	Review Purdue forecasts and in connection with email correspondence from legal counsel	0.3
12/20/2021	JD	Correspondence with PJT and Purdue management re: vendor negotiations.	0.3
12/20/2021	JD	Correspondence with Purdue management re: upcoming news article.	0.2
12/20/2021	JD	Review internal communications re: district court ruling.	0.3
12/20/2021	SKL	Finalize remaining updates to the latest business plan deck and circulate for final review and sign-off.	2.1
12/21/2021	HSB	Review Purdue monthly board deck prepared by J.Lowne in connection with ongoing analysis	1.5
12/21/2021	JD	Provide comments to management on upcoming town hall script.	0.5
12/21/2021	JD	Review final November financials.	0.3
12/22/2021	HSB	Review Purdue financial statements and related analysis prepared by J.Lowne (Purdue)	2.7
12/22/2021	JD	Call with J. Lowne (Purdue) re: 2022 financials.	0.2
12/22/2021	JD	Call with T. Ronan (Purdue) re: 2022 professional fees.	0.3
12/22/2021	JD	Sign off on the October flash report prior to it going to creditor advisors.	0.6
12/23/2021	JD	Review draft November flash report and financial performance.	1.3
12/28/2021	JD	Review FTI diligence project review presentation.	1.7
12/28/2021	JD	Review latest draft version of the Rhodes business development presentation.	0.4
12/29/2021	HSB	Review Purdue plan deck updated by S.Lemack (AlixPartners)	0.7
12/30/2021	HSB	Attend Purdue Special Committee meeting with L.Donahue, J.DelConte, H. Bhattal (AlixPartners)	1.1
12/30/2021	JD	Attend Purdue Special Committee meeting with L.Donahue, J.DelConte, H. Bhattal (AlixPartners)	1.1
12/30/2021	LJD	Attend Purdue Special Committee meeting with L.Donahue, J.DelConte, H. Bhattal (AlixPartners)	1.1
12/30/2021	HSB	Review Purdue business plan documents obtained from PJT	0.3
12/30/2021	HSB	Review Rhodes business development document	0.8
12/30/2021	JD	Review comments on the business plan presentation to be provided to creditors.	0.4
12/30/2021	JD	Review questions from the special committee and draft responses in advance of the board meeting.	0.4
12/30/2021	LJD	Review and comment on draft presentation for special committee meeting	0.7
12/30/2021	SKL	Continue to finalize remaining updates to the 2022 business plan deck based on the latest notes/feedback provided by PJT, and circulate updated deck for final sign-off.	1.8
12/31/2021	HSB	Review Purdue plan deck updated by S.Lemack (AlixPartners)	0.4
12/31/2021	JD	Call with D. Consla, C. Robertson (both Davis Polk), R. Aleali, J. Doyle, T. Ronan (both Purdue), R. Greiss (Arnold & Porter) re: business development process.	0.3

Total Professional Hours

132.4



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Business Analysis & Operations
Code: 20000191P00001.1.6

PROFESSIONAL	RATE	HOURS	FEES
Lisa Donahue	\$1,295	11.9	\$ 15,410.50
Jesse DelConte	\$1,055	32.8	34,604.00
Kevin M McCafferty	\$980	0.4	392.00
Gabe J Koch	\$865	6.4	5,536.00
Harsimrat Bhattal	\$865	42.4	36,676.00
Sam K Lemack	\$665	14.8	9,842.00
Andrew D DePalma	\$625	4.1	2,562.50
Lan T Nguyen	\$530	19.6	10,388.00
Total Professional Hours and Fees		132.4	\$ 115,411.00



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: POR Development
Code: 20000191P00001.1.7

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/01/2021	HSB	Review relevant sections of Purdue plan document in connection with ongoing analysis	0.7
12/02/2021	HSB	Review NewCo Operating Agmt in connection with ongoing analysis	0.5
12/06/2021	JD	Call with R. Aleali (Purdue) re: emergence process.	0.4
12/08/2021	HSB	Review Purdue Op Agreement related correspondence from Davis Polk	0.2
12/08/2021	HSB	Review Purdue Plan related materials in connection with emergence forecasts	0.7
12/09/2021	HSB	Review Purdue operating agreement and related summary updated by Davis Polk	1.3
12/15/2021	JD	Correspondence with Davis Polk and Purdue management re: open deal closing items.	0.4
12/16/2021	JD	Call with C. Robertson (Davis Polk) re: district court appeal.	0.1
12/16/2021	JD	Correspondence with Davis Polk, PJT and Alix re: district court ruling.	0.5
12/16/2021	JD	Preliminary review of district court ruling.	0.7
12/16/2021	LJD	Review Judge McMahon decision	1.5
12/17/2021	HSB	Prepare summary with Purdue forecasts and related plan distributions	3.8
12/17/2021	JD	Provide comments on analysis of distributions through 2030 per Davis Polk request.	0.8
12/17/2021	JD	Review final version of distribution analysis incorporating all comments.	0.3
12/17/2021	LTN	Prepare percentage plan distribution analysis through 2029	1.5
12/20/2021	JD	Call with C. Landau, T. Ronan, M. Kesselman, R. Aleali (all Purdue), J. O'Connell, J. Turner (both PJT), M. Huebner, E. Vonnegut (both Davis Polk), L. Donahue, J. DelConte (both AlixPartners) re: go-forward planning post district court hearing.	0.8
12/20/2021	LJD	Call with C. Landau, T. Ronan, M. Kesselman, R. Aleali (all Purdue), J. O'Connell, J. Turner (both PJT), M. Huebner, E. Vonnegut (both Davis Polk), L. Donahue, J. DelConte (both AlixPartners) re: go-forward planning post district court hearing.	0.8
12/20/2021	HSB	Review Purdue board deck in connection with related correspondence	0.5
12/23/2021	HSB	Review Purdue prepared forecasts in connection with settlement analysis	0.8
12/23/2021	HSB	Update excel model with Purdue forecasts and related plan distributions	4.2
12/23/2021	JD	Correspondence with Davis Polk and PJT re: analysis of Sackler settlement proceeds and future distributions.	0.4
12/23/2021	JD	Create analysis of Sackler settlement payments and ultimate distributions.	0.8
12/30/2021	HSB	Review Purdue plan related document	0.2
Total Professional Hours			21.9



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: POR Development
Code: 20000191P00001.1.7

PROFESSIONAL	RATE	HOURS	FEES
Lisa Donahue	\$1,295	2.3	\$ 2,978.50
Jesse DelConte	\$1,055	5.2	5,486.00
Harsimrat Bhattal	\$865	12.9	11,158.50
Lan T Nguyen	\$530	1.5	795.00
Total Professional Hours and Fees		21.9	\$ 20,418.00



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Claims Process
Code: 20000191P00001.1.9

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/01/2021	SKL	Finalize review of latest Prime Clerk claims register and review the database to prepare for tomorrow's claims call.	1.8
12/01/2021	SKL	Prepare summary on the latest status of the claims management process and next steps.	1.0
12/01/2021	SKL	Review the latest updates to the claims to SAP reconciliation and prepare updates to the claims database accordingly.	2.1
12/02/2021	EVK	Meeting with S. Lemack, E. Kanazireva and L. Gong (all AlixPartners) to review the latest Prime Clerk claims register and prepare updates to the database accordingly	1.5
12/02/2021	LG	Meeting with S. Lemack and E. Kanazireva (all AlixPartners) to review the latest Prime Clerk claims register and prepare updates to the database accordingly.	1.5
12/02/2021	SKL	Meeting with S. Lemack, E. Kanazireva and L. Gong (all AlixPartners) to review the latest Prime Clerk claims register and prepare updates to the database accordingly.	1.5
12/03/2021	SKL	Review latest notes from yesterday's claims call and prepare to update the claims database accordingly.	0.8
12/06/2021	LG	Review the latest Prime Clerk claims register and prepare updates to the database accordingly.	1.0
12/06/2021	SKL	Review claims detail provided by E. Marsh (AlixPartners) and prepare update accordingly.	0.4
12/07/2021	JD	Catch up with S. Lemack (AlixPartners) re: claims.	0.2
12/07/2021	EVK	Meeting with S. Lemack and L. Gong (both AlixPartners) to review the latest Prime Clerk claims register and prepare updates to the database accordingly	1.0
12/07/2021	LG	Meeting with S. Lemack and E. Kanazireva (both AlixPartners) to review the latest Prime Clerk claims register and prepare updates to the database accordingly.	1.0
12/07/2021	SKL	Meeting with E. Kanazireva and L. Gong (both AlixPartners) to discuss updates to the claims management process.	1.0
12/07/2021	SKL	Call with J. DelConte (AlixPartners) to discuss latest updates re: change of control process.	0.2
12/07/2021	SKL	Review latest claims management updates and prepare for upcoming claims meeting accordingly.	0.5
12/07/2021	SKL	Review latest open items following the claims management discussion and prepare updated notes and feedback to E. Kanazireva and L. Gong (AlixPartners) accordingly.	0.8
12/09/2021	LG	Review the latest Prime Clerk claims register and prepare updates to the database accordingly.	1.0
12/10/2021	SKL	Review latest Prime Clerk claims register and prepare updates to the claims database accordingly.	2.2
12/13/2021	EVK	Meeting with L. Gong (all AlixPartners) to review the latest Prime Clerk claims register and prepare updates to the database accordingly	1.0
12/13/2021	LG	Meeting with E. Kanazireva (AlixPartners) to review the latest Prime Clerk claims register and prepare updates to the database accordingly.	1.0
12/14/2021	SKL	Review latest update provided by L. Gong (AlixPartners) and prepare updates to the claims database accordingly.	1.4



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Claims Process
Code: 20000191P00001.1.9

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/15/2021	LG	Review the latest Prime Clerk claims register and prepare updates to the database accordingly.	1.0
12/15/2021	SKL	Continue to review latest updates on the claims management process and prepare updates to the claims database accordingly.	2.2
12/16/2021	SKL	Review latest match number updates provided by L. Gong (AlixPartners) and review updates made in the claims database accordingly.	1.1
12/20/2021	EVK	Meeting with L. Gong (all AlixPartners) to review the latest Prime Clerk claims register and prepare updates to the database accordingly	0.5
12/20/2021	LG	Meeting with E. Kanazireva (AlixPartners) to review the latest Prime Clerk claims register and prepare updates to the database accordingly.	0.5
12/21/2021	EVK	Meeting with L. Gong (AlixPartners) to review the latest Prime Clerk claims register and prepare updates to the database accordingly	1.0
12/21/2021	LG	Meeting with E. Kanazireva (AlixPartners) to review the latest Prime Clerk claims register and prepare updates to the database accordingly.	1.0
12/21/2021	EVK	Review claims for reconciliation.	0.6
Total Professional Hours			<u>30.8</u>



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Claims Process
Code: 20000191P00001.1.9

PROFESSIONAL	RATE	HOURS	FEES
Jesse DelConte	\$1,055	0.2	\$ 211.00
Sam K Lemack	\$665	17.0	11,305.00
Emilia V Kanazireva	\$665	5.6	3,724.00
Limi Gong	\$530	8.0	4,240.00
Total Professional Hours and Fees		30.8	\$ 19,480.00



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Special Projects
Code: 20000191P00001.1.10

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/03/2021	JH	Communication with K. Gemmill (SDNY) re: credentials.	0.1
12/03/2021	JH	Communication with R. McCoy (PullCom) re: password.	0.1
12/07/2021	JH	Communication with L. Nguyen (AlixPartners) re: new productions for reserve.	0.2
12/09/2021	ADD	Call with A. DePalma, K. McCafferty, J. DelConte (AlixPartners); A. Johnson, P. Shafer, G. Baron, M. Diaz, E. Kurtz (FTI) re: diligence project.	0.7
12/09/2021	JD	Call with A. DePalma, K. McCafferty, J. DelConte (AlixPartners); A. Johnson, P. Shafer, G. Baron, M. Diaz, E. Kurtz (FTI) re: diligence project.	0.7
12/09/2021	KM	Call with A. DePalma, K. McCafferty, J. DelConte (AlixPartners); A. Johnson, P. Shafer, G. Baron, M. Diaz, E. Kurtz (FTI) re: diligence project.	0.7
12/13/2021	ADD	Call with K. McCafferty, A. DePalma, J. DelConte (all AlixPartners) re: diligence project discussion with FTI.	0.5
12/13/2021	JD	Call with K. McCafferty, A. DePalma, J. DelConte (all AlixPartners) re: diligence project discussion with FTI.	0.5
12/13/2021	KM	Call with K. McCafferty, A. DePalma, J. DelConte (all AlixPartners) re: diligence project discussion with FTI.	0.5
12/27/2021	JH	Communication with J. Giglio (Caplin & Drysdale) re: Exhibits FTP access.	0.2
12/31/2021	JH	Communication with E. Townes (DWP) re: Exhibits FTP site.	0.1
12/31/2021	JH	Communication with T. Fitzsimmons (AlixPartners) re: Exhibits FTP content.	0.5
Total Professional Hours			4.8



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Special Projects
Code: 20000191P00001.1.10

PROFESSIONAL	RATE	HOURS	FEES
Kevin M McCafferty	\$980	1.2	1,176.00
Jamey Hamilton	\$865	1.2	1,038.00
Andrew D DePalma	\$625	1.2	750.00
Total Professional Hours and Fees		4.8	\$ 4,230.00

AlixPartners

Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Retention and Engagement Administration
Code: 20000191P00001.1.12

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/07/2021	JD	Correspondence with Purdue management and AlixPartners team re: yearly rate increases.	0.2
12/09/2021	JD	Correspondence with Purdue management and AlixPartners team re: rate increases.	0.2
12/10/2021	JD	Correspondence with internal AlixPartners team re: fee application, rate increases and fee examiner responses.	0.3
Total Professional Hours			0.7



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Purdue Pharma L.P.
One Stamford Forum
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Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Retention and Engagement Administration
Code: 20000191P00001.1.12

PROFESSIONAL	RATE	HOURS	FEES
Jesse DelConte	\$1,055	0.7	\$ 738.50
Total Professional Hours and Fees		0.7	\$ 738.50



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Purdue Pharma L.P.
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Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Fee Statements and Fee Applications
Code: 20000191P00001.1.13

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/01/2021	JD	Review initial fee examiner report for the 6th interim fee application.	0.4
12/03/2021	JD	Begin review of October fee application for privilege and other sensitive items.	1.5
12/06/2021	HSB	Review fee examiner's report re: sixth interim application	0.4
12/06/2021	JD	Continue review of October fee application for privilege and sensitive items.	2.7
12/06/2021	JD	Finalize review of October fee application for privilege and sensitive items.	1.6
12/06/2021	LCV	Prepare initial draft response to the Fee Examiner's Report for AlixPartners' Sixth Interim Fee Application	2.5
12/06/2021	LMB	Prepare professional fees for October 2021 monthly fee statement, supporting schedules and exhibits	1.5
12/07/2021	HSB	Revise draft response to fee examiner	0.2
12/07/2021	LCV	Circulate initial response to Fee Examiner re: AlixPartners Sixth Interim Fee Application	0.1
12/07/2021	LCV	Prepare professional fees and expenses for November monthly fee application	2.4
12/07/2021	LMB	Emails to/from J. DelConte (AlixPartners) re: October 2021 monthly fee statement	0.2
12/07/2021	LMB	Prepare professional fees for October 2021 monthly fee statement	1.3
12/08/2021	HSB	Review 26th monthly fee statement for filing	0.2
12/08/2021	JD	Sign off on latest draft fee application edits and additions.	0.5
12/08/2021	LCV	Prepare professional fees for November monthly fee statement	3.2
12/08/2021	LMB	Prepare October 2021 monthly fee statement, supporting schedules and exhibits	2.2
12/09/2021	HSB	Review J. DelConte comments to fee examiner response	0.3
12/09/2021	JD	Prepare final response to fee examiner report for the 6th interim fee application.	2.7
12/10/2021	LCV	Review revised response to fee examiner re: AlixPartners' Sixth Interim Fee Application	0.4
12/10/2021	LJD	Review fee application	0.4
12/13/2021	JD	Begin initial review of November fee application for privilege and other sensitive items.	0.7
12/13/2021	JD	Finalize interim fee application negotiation with the fee examiner.	0.4
12/15/2021	HSB	Review emails from fee examiner re: agreed reduction in advance of fee hearing	0.2
12/15/2021	JD	Continue reviewing November fee application for privilege and sensitive data.	2.4
12/15/2021	JD	Finalize review of November fee application for privilege and sensitive items.	2.1
12/15/2021	JD	Review and sign-off on final interim fee order from Davis Polk.	0.4
12/21/2021	JD	Provide comments on latest draft November fee application.	0.3
12/21/2021	LMB	Prepare professional fees for November 2021 monthly fee statement	2.0
12/22/2021	JD	Provide comments on latest draft fee application.	0.3
12/27/2021	JD	Review updated draft fee application for latest comments.	0.4
12/27/2021	LMB	Prepare 27th monthly fee statement, supporting schedules and exhibits (November 2021)	2.3
12/28/2021	HSB	Review November monthly fee statement for filing	0.2
12/28/2021	LMB	Email to M. Pera (Davis Polk) attaching November 2021 monthly fee statement for filing on the Court docket	0.2
12/28/2021	LMB	Revise and finalize November 2021 monthly fee statement, supporting schedules and exhibits	0.6



Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Fee Statements and Fee Applications
Code: 20000191P00001.1.13

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
			<u>37.2</u>



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Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

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Rhodes Pharmaceuticals L.P.
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Coventry, RI 02816

Re: Fee Statements and Fee Applications
Code: 20000191P00001.1.13

PROFESSIONAL	RATE	HOURS	FEES
Lisa Donahue	\$1,295	0.4	\$ 518.00
Jesse DelConte	\$1,055	16.4	17,302.00
Laurie Capen Verry	\$530	8.6	4,558.00
Heather Saydah	\$480	1.5	720.00
Lisa Marie Bonito	\$465	10.3	4,789.50
Total Professional Hours and Fees		37.2	\$ 27,887.50



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Stamford, CT 06901-3431

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Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Court Hearings
Code: 20000191P00001.1.14

DATE	CONSULTANT	DESCRIPTION OF SERVICES	HOURS
12/16/2021	HSB	Attend Purdue bankruptcy court hearing	1.2
12/16/2021	HSB	Attend Fee Application Hearing virtual	1.2
12/16/2021	JD	Participate in Purdue omnibus hearing via Zoom.	1.2
Total Professional Hours			3.6



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Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

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Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Court Hearings
Code: 20000191P00001.1.14

PROFESSIONAL	RATE	HOURS	FEES
Jesse DelConte	\$1,055	1.2	\$ 1,266.00
Harsimrat Bhattal	\$865	1.2	1,038.00
Heather Saydah	\$480	1.2	576.00
Total Professional Hours and Fees		3.6	\$ 2,880.00

Exhibit B

AlixPartners, LLP

Summary and Detailed Description of AlixPartners' Expenses



Mr. Jon Lowne, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Re: Expenses
Code: 20000191P00001.1.18

DATE	DESCRIPTION OF SERVICES	AMOUNT
12/1/2021	Hosting Fees	78,643.20
Total		<u>78,643.20</u>

AlixPartners

Terrence Ronan, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Mr. James P. Doyle, Vice President & General Counsel
Rhodes Technologies
Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Client: 20000191P00001

Expenses		Amount
Hosting Fees	\$	78,643.20
Total Disbursements	\$	78,643.20